# CHARTER PING AN INSURANCE CORPORATION ANNUAL ASSESSMENT OF BOARD PERFORMANCE

## RATING SHEET FOR INDIVIDUAL DIRECTORS (SELF-ASSESSMENT)

**RATING CODE: 1-NEEDS IMPROVEMENT, 2-ADEQUATE, 3-EXCELLENT** 

| A.                             | DUTY OF OBEDIENCE  | RATING: |  |  |
|--------------------------------|--|---------|--|--|
| a.                             | Do I have a copy of the Company's Articles of Incorporation and                  |         |  |  |
|                                | By-  |         |  |  |
|                                | Laws? And have I read and understood the same?                                   |         |  |  |
| b.                             | Am I up-to-date with respect to regulatory issuances?                            |         |  |  |
| C.                             | Do I keep myself informed of industry developments and business                  |         |  |  |
|                                | trends?  |         |  |  |
| A۱                             | /ERAGE:  |         |  |  |
|                                |  |         |  |  |
| В.                             | DUTY OF DILIGENCE  |         |  |  |
| a.                             | Do I devote time and attention to properly discharge my duties                   |         |  |  |
|                                | and responsibilities?  |         |  |  |
| b.                             | Do I devote sufficient time to familiarize myself with the                       |         |  |  |
|                                | Company's business?  |         |  |  |
| C.                             | Do I attend and actively participate in the Board and committee                  |         |  |  |
|                                | meetings, request and review meeting materials, ask questions                    |         |  |  |
|                                | and request explanations?  |         |  |  |
| d.                             | Do I act judiciously by thoroughly evaluating the issues, asking                 |         |  |  |
|                                | questions and seeking clarification when necessary?                              |         |  |  |
| e.                             | Do I exercise independent judgment by viewing each                               |         |  |  |
|                                | problem/situation objectively? In case of disagreement, do I state               |         |  |  |
| A 1                            | my position clearly even though it may be unpopular?                             |         |  |  |
| А١                             | /ERAGE:  |         |  |  |
|                                | DUTY OF LOVALTY  |         |  |  |
|                                | DUTY OF LOYALTY  |         |  |  |
| a.                             | Do I act fairly and ensure that personal interest does not bias Board decisions? |         |  |  |
| h                              | Do I avoid conflict of interest? Or if it cannot be avoided, is the              |         |  |  |
| υ.                             | transaction done in regular course of business and upon terms not                |         |  |  |
|                                | less favorable to the Company than those offered to others?                      |         |  |  |
|                                | Do I act honestly and in good faith, with loyalty and in the best                |         |  |  |
| C.                             | interest of the Company and other stakeholders?                                  |         |  |  |
| А                              | Do I observe confidentiality with respect to non-public information              |         |  |  |
| u.                             | acquired by reason of my position as director, which should not be               |         |  |  |
|                                | disclosed without authority of the Board?  |         |  |  |
| А١                             | /ERAGE:  |         |  |  |
|                                |  |         |  |  |
| Director's Name and Signature: |  |         |  |  |
|                                | Date:  |         |  |  |

# CHARTER PING AN INSURANCE CORPORATION ANNUAL ASSESSMENT OF BOARD PERFORMANCE

### RATING SHEET FOR THE BOARD OF DIRECTORS AND ITS COMMITTEES

**RATING CODE: 1-NEEDS IMPROVEMENT, 2-ADEQUATE, 3-EXCELLENT** 

| LEADING PRACTICES AND PRINCIPLES ON GOOD CORPORATE GOVERNANCE |   |         |  |  |
|---|---|---------|--|--|
| Α.  | BOARD ROLES, RESPONSIBILITIES, AND SKILLS   | RATING: |  |  |
| a.  | The Board has at least two (2) independent director/s.  |         |  |  |
| b.  | The Board has a balance of executive and non-executive  |         |  |  |
|   | directors, including independent non-executives such that no                                    |         |  |  |
|   | individual or small group or individuals can dominate the Board's decision-making.              |         |  |  |
| C.  | The Board has guidelines for its directors on the number of                                     |         |  |  |
|   | membership in the other corporate boards, which are being followed.                             |         |  |  |
| d.  | The Board has, collectively, a mix of appropriate skills, knowledge                             |         |  |  |
|   | and experience.   |         |  |  |
| e.  | The powers, roles, responsibilities and accountabilities between                                |         |  |  |
|   | the Board, the Chief Executive Officer and management are                                       |         |  |  |
|   | clearly defined.  |         |  |  |
| f.  | The Board establishes the corporation's vision and mission,                                     |         |  |  |
|   | strategic objectives, policies and procedures that guide and direct                             |         |  |  |
|   | the activities of the company and the means to attain the same as                               |         |  |  |
|   | well as mechanism for monitoring management's performance.                                      |         |  |  |
| g.  | There is a good understanding of management's responsibilities in relation to internal control. |         |  |  |
| h   |   |         |  |  |
| 11.   | The decisions that are being made by the Board are clearly documented and understood.           |         |  |  |
| Δ١  | /ERAGE:   |         |  |  |
|   | ENACE.  |         |  |  |
| B.  | INDEPENDENCE  |         |  |  |
|   | The majority of the Board is independent of the Chief Executive                                 |         |  |  |
| •   | Officer, management team and commercial dealings with the                                       |         |  |  |
|   | organization.   |         |  |  |
| b.  | There are sufficient numbers on the Board to achieve  |         |  |  |
|   | independence, but not too much to become inefficient.   |         |  |  |
| A۷  | ERAGE:  |         |  |  |
|   |   |         |  |  |
| C.  | BOARD RESOURCES   |         |  |  |
| a.  | The Board members have access to independent professional                                       |         |  |  |
|   | advice to enable them to discharge their duties.  |         |  |  |
| A۷  | 'ERAGE:   |         |  |  |

| D. BOARD PERFORMANCE  |  |  |  |
|---|--|--|--|
| a. There are mechanisms to monitor the performance of the Board   |  |  |  |
| and individual Board members.                                     |  |  |  |
| AVERAGE:  |  |  |  |
|   |  |  |  |
| E. BOARD COMMITTEES   |  |  |  |
| a. The Risk Management Audit and Compliance Committee performs    |  |  |  |
| its tasks according to the Terms of Reference.                    |  |  |  |
| b. The Investment Committee performs its tasks according to the   |  |  |  |
| Terms of Reference.   |  |  |  |
| c. The Remuneration Committee performs its tasks according to the |  |  |  |
| Terms of Reference.   |  |  |  |
| d. The Nomination Committee performs its tasks according to the   |  |  |  |
| Terms of Reference.   |  |  |  |
| AVERAGE:  |  |  |  |
|   |  |  |  |
| TOTAL AVERAGE:  |  |  |  |
|   |  |  |  |
| Director's Name and Signature:                                    |  |  |  |
| Date:   |  |  |  |

#### **CHARTER PING AN INSURANCE CORPORATION** ANNUAL ASSESSMENT OF BOARD PERFORMANCE

#### **OVERALL RATING SHEET**

RATING CODE: 1-NEEDS IMPROVEMENT, 2-ADEQUATE, 3-EXCELLENT

| OVERALL RATING   |         |  |  |
|--|---------|--|--|
|  | RATING: |  |  |
| What is your overall rating for the performance of the Board as a body?                |         |  |  |
| What is your overall rating for the performance of the Audit and Compliance Committee? |         |  |  |
| What is your overall rating for the performance of the Investment Committee?           |         |  |  |
| What is your overall rating for the performance of the Remuneration Committee?         |         |  |  |
| What is your overall rating for the performance of the Nomination Committee?           |         |  |  |
| What is your overall rating for the performance of the President and CEO?              |         |  |  |
| What is your overall rating for the performance of the Chairman of the Board?          |         |  |  |
| Director's Name and Signature:   |         |  |  |
| DAIE   |         |  |  |

| Board?                         |  |
|--------------------------------|--|
| Director's Name and Signature: |  |
| Date:                          |  |
|                                |  |